OFFICE OF THE CHIEF EXECUTIVE	Profiled Budget A	Actual to Date	Variance C (B) - (A)	Annual Budget D	Forecast Outturn E	Forecast Full Year Variance	Proposed transfers from	Forecast Variance J (G)+(H)	
		В				G (E) - (D)	earmarked reserves H		Report Para Ref
	£000	£000	£000	£000	£000	£000	£000	£000	
Chief Executive Sub Total Chief Executive	153 153	149 149	(5) (5)	307 307	307 307	0	0 0	0 0	7
AD Communications Corporate Communications Business Development	96 0 107	68 11 97	11 (10)	192 0 214	8 212	(9) 8 (3)	0 (7) (9)	(9) 1 (12)	
Internal Communications External Communications E Communications and Consultation	87 108 90	85 119 59	(2) 11 (31)	174 216 180	232	3 16 0	0 0 0	16	
Sub Total Communications	488	439	(49)	976	992	16	(16)	(0)	8 to 10
AD Strategy and Performance	78	74	(4)	156		(0)	0	(0)	
Total Place EDRMS	0	0	0	0	0	0	0	•	
Invest to Save Programme	276	243	(33)	800	800	0	0	0	
Planning and Programme Management	665	644	(22)	1,263	•	(51)	(28)	(79)	
Partnership and Insight Local Area Agreement	567 0	586 0	19 0	675 0	708 0	32 0	(16) 0	16 0	
LAA Performance Reward Grant	0	0	0	0		218	(218)	0	
Targeted Support Grant	30	24	(6)	0		36	,	0	
Performance Corporate Subscriptions	119	100 25	(19) 25	239 0		(<mark>75</mark>) 47	0	(75) 47	
Sub Total Strategy and Performance	1,735	1, 697	(38)	3,133		207	0 (297)	(91)	11 to 20
Total Office of the Chief Executive	2,376	2,284	(92)	4,416	4,639	222	(313)	(91)	